



CQI DEFENCE INTEREST GROUP

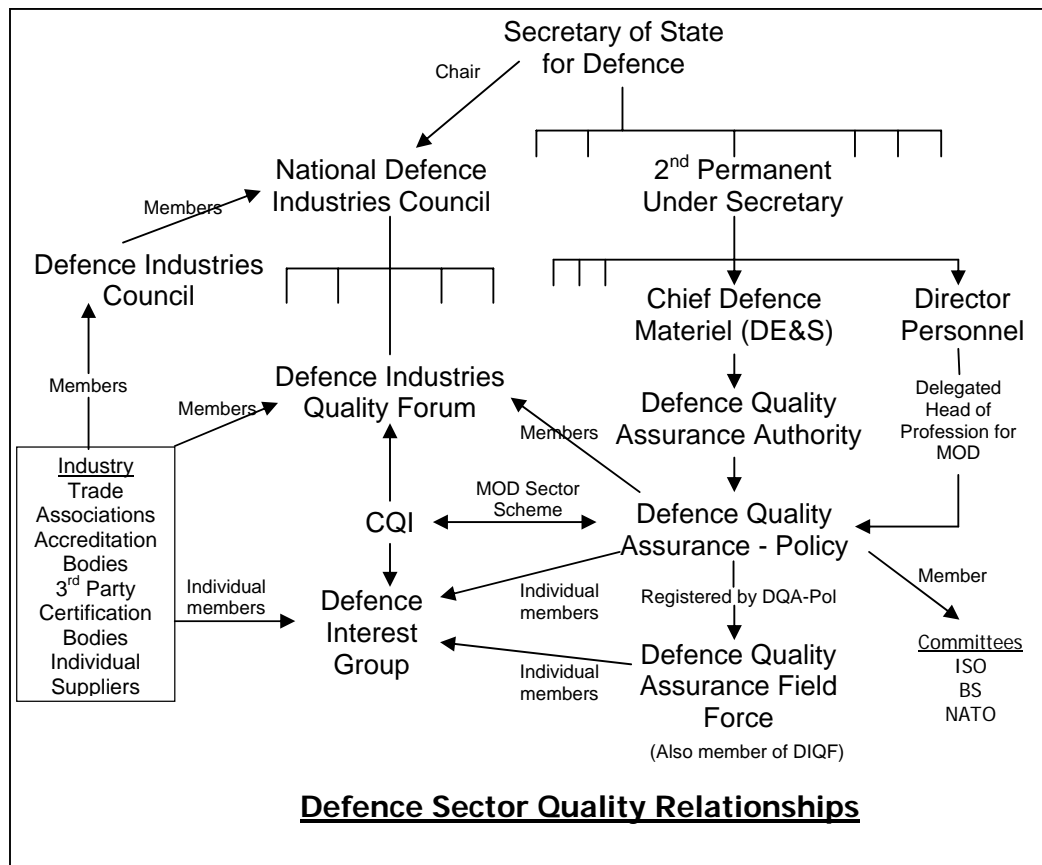
Defence Industries Quality Forum Information – Defence Sector Body Relationships

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10 July 2010**

Foreword

This Information Report has been prepared in response to the inaugural CQI Defence Interest Group (DIG) Steering Group Meeting action on members to raise awareness of the Defence Industries Quality Forum (DIQF) and to influence their Senior Management to highlight the work and importance of the DIQF to the defence Industries Council (DIC) and the National Defence Industries Council (NDIC).

The following diagram indicates the various relationships at all levels between Defence Sector bodies. The narrative following the diagram details the roles and responsibilities of the mentioned bodies.



Secretary of State for Defence

The Secretary of State for Defence is the Cabinet Minister charged with making and executing Defence policy and providing the means by which it is executed through the Armed Forces. Although responsible ultimately for all elements of Defence, the Secretary of State is supported by a number of subordinate Ministers, who are assigned responsibilities for specific aspects of Defence business, one of whom is the 2nd Permanent Under Secretary (2nd PUS).

2nd Permanent Secretary (2nd PUS)

Together with the Vice Chief of the Defence Staff (VCDS), 2nd PUS acts as joint Chief Operating Officer for Defence, ensuring that strategic decisions are implemented and managing performance across the board. She co-chairs the Defence Operating Board with VCDS, using it to identify and solve problems; to give clear direction; and to drive forward major and cross-cutting change programmes. She ensures effective civilian support to current operations through oversight of the Support to Operations programme. She has responsibility for Defence Acquisition Reform, including the Acquisition Operating Framework (AOF) and Portfolio Management of major change programmes. She delegates the requirement to set up Defence Quality Assurance Authority to Chief of Defence Materiel (CDM).

Chief of Defence Materiel (CDM)

CDM is the head of Defence Equipment & Support (DE&S). He has responsibility for:

- Providing equipment and logistic support to current operations, including delivery against Urgent Operational Requirements;
- Delivering funded equipment acquisition and support outputs, as agreed with Front Line Commands and the Head Office;
- Delivering projects to performance, time and cost targets, in accordance with agreed asset delivery plans;
- Managing safety, risk and environmental issues in accordance with mandated requirements and appropriate best practice;
- Continuing to transform DE&S, through delivery of the PACE (Performance; Agility; Confidence; Efficiency) change programme;
- Supporting Defence acquisition reform efforts, including through the delivery of appropriate elements of the Defence Acquisition Reform Programme;
- Setting up the Defence Quality Assurance Authority;
- Managing key relationships with industrial suppliers, Defence stakeholders and international partners, at the highest levels;
- Representing UK interests in international military and political fora, including NATO and the EU;

Defence Quality Assurance Authority (DQAA)

The DQAA is the Director General Safety & Engineering who operates under a letter of delegation from CDM. He is the professional head of the QA function within the MOD and is the MOD authority on matters of policy and professional standards pertaining to quality and its assurance for all MOD acquisition across the contractual boundary. He has responsibility for consulting with stakeholders, both internally and externally to the MOD in order to develop and improve policy, processes and standards. He delegates these responsibilities to his Defence Quality Policy team

Defence Quality Assurance Policy (DQA-Pol)

The Assistant Director of DQA-Pol leads a small team of quality professionals who act as the executive arm of the DQAA. They have responsibility to develop, implement and improve Quality policy, processes and standards for the acquisition community, internally and externally to the MOD. To enable this they are members of many committees and fora, e.g. BS, ISO NATO and have set up the Defence Industries Quality Forum within the Defence Sector. Communication of these policies is undertaken mainly through the Managing Quality web pages on the Acquisition Operating Framework. The Assistant Director of DQA-Pol is also the Head of Profession for Quality and Configuration Management within the MOD. This role

includes the requirement to identify the skills required for MOD Quality practitioners and sponsoring the necessary related learning and development activities. A MOD Sector scheme has been set up with the CQI enabling MOD Licensed Quality Practitioners to obtain automatic membership of the CQI.

Defence Industries Quality Forum

The Defence Industries Quality Forum (DIQF) was set up, circa 1990, to facilitate consultation between the Ministry of Defence (MoD) and major Defence Industry Trade Associations with the aim; of encouraging feedback, dissemination and identifying good QA practice; to address all issues pertaining to the quality, and assurance, of products and services delivered to the customer. It also assists the Defence Quality Assurance Authority, through DQA-Pol, in meeting his delegated responsibility to consult widely with Industry in setting and improving policy. The product of the DIQF is a set of coherent QA policies, principles and practices that support the assurance activities undertaken by both MoD Project Teams and Suppliers to provide confidence in the delivery of a product that fully satisfies the requirements of the Military Sponsor. The DIQF comprises representatives from major defence Trade Associations, the Third Party Certification Bodies, The United Kingdom Accreditation Service (UKAS), the CQI and the MoD all of whom are involved in either the development or implementation of QA policy. It is jointly chaired by the MOD and Industry. It reports through the National Defence Industry Council (NDIC) structure and is managed by a Business Plan containing six top level objectives as well as identifying and planning to mitigate identified risks.

Their present objectives are:

- Produce DIQF Strategy
- Improve Quality Professional Competence and Quality ownership by others
- Establish measures of effective Quality performance
- Drive alignment of Quality policies and standards
- Establish effective Planning for Quality
- Improve tools for achieving confidence in Suppliers, throughout the Supply Chain

These are being progressed through Working Groups of subject matter experts throughout the Defence Sector led by a DIQF member. As discussed at the Steering Group Meeting, the DIQF could exist within its own right by DQA-Pol meeting its delegated responsibility to set up the DIQF. However to meet its responsibility through the NDIC structure it does require some direction, which is not being clearly given at the present.

National Defence Industries Council (NDIC)

The National Defence Industries Council (NDIC) brings together ministers and senior officials from the Ministry of Defence, the Department of Business Innovation and Skills and HM Treasury to consult with the defence industry and trade union representatives. It meets four times a year and is chaired by the SofS for Defence or the Minister of State for Defence Equipment and Support. The NDIC gives industry the opportunity to raise important issues with Ministers and also to develop policy and practice through a range of joint activities between the MoD and industry carried out under the umbrella of the NDIC. Secretariat support for the NDIC is provided by MOD. The structure of the NDIC and its committees are under review at present and the decision on where the DIQF sits within that structure has not yet been finalised.

Defence Industries Council (DIC)

The Defence Industries Council (DIC) consists of a number of defence individuals and representatives of defence trade associations who provide advice to government on defence industrial issues. It aims to take a strategic perspective of the interests of the UK defence industry and represent them effectively to Government notably through the National Defence Industries Council (NDIC) and in other relevant national and international fora. It meets four times per year just prior to the NDIC meeting.

Present DIC Membership

Ian King	Chief Executive Officer, BAE Systems and Chairman of the Defence Industries Council
Sir John Rose	Chief Executive Officer, Rolls Royce
Andrew White	Chief Executive Officer, Serco Defence, Science & Nuclear
Alex Dorrian	Chief Executive Officer, Thales UK and President, A D S
Leo Quinn	Chief Executive Officer, QinetiQ
David Price	Chief Executive Officer, Chemring Group
Richard Martin	Chairman, Kembrey Wiring Systems
Sir Kevin Tebbit	Chairman, Finmeccanica UK
Peter Rogers	Chief Executive Officer, Babcock International Group
Sandy Wilson	Vice President Defence, A D S
Victor Chavez	Vice President Defence & Security, Intellect
Paul Lester	
Alan Johnston	President, Society of Maritime Industries
John Higgins	Director General, Intellect
Christopher McHugh	Director, British Naval Equipment Association and Society of Maritime Industries
Ian Godden	Chairman, A D S
Rees Ward	Chief Executive Officer, A D S and Secretary of the Defence Industries Council

The Chartered Quality Institute

Crucial to the recent success of the DIQF and in DQA-Pol meeting its delegated responsibilities has been the link with our professional body, the CQI. Much closer links have been introduced over the last 3 years resulting in the MOD Sector Scheme and the setting up of the Defence Interest Group facilitated by the CQI. The CQI are also leading on DIQF Objective 2 which is looking at developing a consistent approach across the Defence Sector to further the professionalism of QA practitioners.

G Fice
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Chair CQI DIG

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